

Vision 2030



DAR Pathways 2030

*“Towards an Ecosystem of Care
for Dignity, Access & Refuge”*

The Vision & Philosophy

The Vision

By 2030, YMCA Malta will strengthen clear, dignified pathways for people facing homelessness, **from crisis to stability**, so that more individuals and families can rebuild safety, wellbeing, belonging, and opportunity. We will do this by working as an ecosystem of care: coordinated, person-centred, and accountable, so support is not fragmented, delayed, or dependent on luck.

The Philosophy

The Homelessness Ecosystem of Care

- **Continuum, not fragments:** prevention → crisis response → stabilisation → move-on → aftercare.
- **Person-centred and trauma-informed:** we respond to the whole person, not only the presenting crisis.
- **Rights-based and dignity-first:** support is delivered with respect, privacy, safeguarding, and consistency.
- **Partnership-led:** homelessness is systemic; solutions require housing, health, employment, justice, and community partners.
- **Outcomes and accountability:** we measure progress by stable outcomes, not only activity.

The Worldwide YMCA Movement

Empowering communities, Transforming lives

Our commitments towards 2030, based on the worldwide YMCA Movement Vision 2030

Community Wellbeing

- Creating spaces where people feel safe, respected and supported.
- We continue working towards a society where everyone has access to dignity, care and opportunities to rebuild their lives.
- Because wellbeing grows when people are met with compassion, understanding and hope.

Meaningful Work

- People are at the heart of social change.
- We are committed to nurturing a community of dedicated professionals, volunteers and supporters who work together to promote dignity, inclusion and hope.
- Because when people are supported, they can better support others.

A Just World

- A fairer society begins with opportunity.
- We are committed to supporting people through learning, personal growth and pathways that open doors to inclusion, dignity and hope.
- Because lasting change happens when everyone is given the chance to move forward.

A Sustainable Planet

- Building a stronger foundation to support our mission for generations to come.
- We are committed to developing sustainable ways of working, strengthening partnerships and creating new opportunities that allow us to continue delivering meaningful impact.
- Because lasting social change requires resilience, collaboration and shared responsibility.

DAR

Is our Promise



Dignity

We treat every person as a human being with rights, strengths, and a future.

What this looks like:

- Safe, respectful support that protects privacy and reduces stigma.
- Consistent, professional care delivered with safeguarding and clear standards.
- Communication that tells stories ethically, never exploiting hardship.

Access

We help people reach the right support early, without unnecessary barriers.

What this looks like:

- A no-wrong-door approach: wherever someone enters, they are guided to the right help.
- Practical navigation support (information, referrals, advocacy, and problem-solving).
- Coordinated responses that reduce delays and prevent people falling through gaps.

Refuge

We provide safety and stability, with a planned pathway forward, not cycling in crisis.

What this looks like:

- Safe accommodation and structured support that stabilises people.
- Individualised plans that build readiness for move-on and independence.
- Aftercare support that reduces repeat homelessness and strengthens long-term stability.

The DAR *Pathway*

Prevention

We act early to reduce risk and prevent crisis escalation through community-based support and timely intervention.

Crisis Response

We respond when someone is unsafe or without shelter, prioritising immediate protection, basic needs, and rapid stabilisation.

Stabilisation

We support people to regain routine, safety, and wellbeing, addressing practical barriers and strengthening capacity for next steps.

Move On

We work with partners to enable realistic housing and stability routes, supporting people to transition out of homelessness sustainably.

Aftercare

We remain present after move-on, supporting stability, reducing relapse into homelessness, and strengthening community connection.

What we *Commit to by 2030*



- **Strengthen the ecosystem:** improve coordination, quality, and capacity across the full pathway of care.
- **Grow stability pathways:** expand effective move-on routes through stronger housing and community partnerships, and clearer links to skills and livelihoods.
- **Build organisational resilience:** strengthen sustainable funding, systems, and workforce wellbeing so care remains consistent and dependable.
- **Deepen community participation:** engage volunteers, partners, and lived experience voices to keep the ecosystem grounded and responsive.

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